

SMS 2026 EXTENSION

Thursday 15 October 2026 · University of Bath School of Management

Navigating Changing and Uncertain Markets through Mergers and Acquisitions

Time	Chair / Moderator	Activity	Presenter	Paper title / Details
8:30–8:45		Registration		
8:45–9:00		Welcome	The Organizing Committee	
Keynote 1 + Panel - Strategic Renewal Through M&A: Redeploying Resources in an Age of Discontinuity				
9:00–9:35	Panos Desyllas (University of Bath)	Keynote speaker	Tomi Laamanen (University of St. Gallen)	
9:35-10:45	Audrey Rouzies (Toulouse School of Management)	Keynote panel	Michael Dimelow (Molten Ventures); Marco Giarratana (IE University); Gianvito Lanzolla (City St. George's); Gerry McNamara (Michigan State University); Anu Wadhwa (Imperial College London)	Academic & practitioner panel discussion
Paper session 1 — Paper Session: M&A in the Age of AI and Information Disruption				
10:45–12:05	Xena Welch (Rotterdam School of Management, Erasmus University)	Paper 1	Amir Amel-Zadeh (University of Oxford)	Sell-side financial analyst reports and information dissemination in mergers and acquisitions
		Paper 2	Natalia Vuori (Aalto University)	How structural attention narrowing undermines post-Acquisition integration
		Paper 3	Si Li (University of Bath)	When experience narrows managerial attention: the role of big data analytics and capabilities deployment in M&A announcements
		Paper 4	Nikisha Alcindor (Rochester Institute of Technology)	An efficient affair to remember, firm relatedness and M&A performance
12:05–12:20	Coffee break			
Paper session 2 — Paper Session: Opportunity Recognition and Executive Decision-Making in M&A				
12:20–13:20	Başak Yakış-Douglas (King's College London)	Paper 1	Gerry McNamara (Michigan State University)	Grand challenges as triggers for strategic opportunity: the effect of climate regulation on acquisition behavior and value generation

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		Paper 2	Russell Fralich (HEC Montréal)	CEO imprinting, merger wave timing, and post-acquisition performance
		Paper 3	Patia Mc Grath (Rotterdam School of Management, Erasmus University)	Defying expectations: what firms do versus what markets reward in corporate strategy execution
13:20–14:20	Lunch break			
Paper session 3 — Paper Session: Growth Modes, Intertemporal Complementarities and Ecosystem Synergies				
14:20–15:40	Xavier Castañer (University of Lausanne)	Paper 1	Andrew Shipilov (INSEAD)	Ecosystem synergies as drivers of acquisitions
		Paper 2	Alessandro Lucini Paioni (Politecnico di Milano)	Growth strategies of venture-capital-backed firms: organic versus acquisitive growth
		Paper 3	Panos Desyllas (University of Bath)	Intertemporal complementarities in acquisition sequences
		Paper 4	Truls Erikson (University of Oslo)	Cross-border acquisitions: Being acquired as a growth mode
15:40–15:55	Coffee break			
Keynote 2 + Panel - M&A in the Ecosystem Era: Capability, Integration, and Value Creation				
15:55–16:30	Panos Desyllas (University of Bath)	Keynote speaker	Koen Heimeriks (University of Warwick)	
16:30–17:30	Duncan Angwin (University College London)	Keynote panel	David King (Florida State University); Andrew Shipilov (INSEAD); Lisa Tang (National University of Singapore); Paul Williamson (ARM)	Academic & practitioner panel discussion
17:30–17:45		Closing remarks	The Organizing Committee	
18:30–20:30		Dinner		The Architect Restaurant